

Date: April 5, 2024

To: The Urbana Free Library Board

From: Celeste Choate, Executive Director

Re: FY25 Budget Memo

Last spring, in support of the Strategic Plan and in response to the ever-evolving needs of our community, the Library reorganized itself in order to provide better patron service, create efficiencies, and provide a better work experience for staff by utilizing their strengths in new ways. We are still changing and growing, and, like last year, you will see an updated budget for your approval in May. One example is that wages for two librarians were shifted from being in the Patron Services budget lines to the Acquisitions/Collections Budget lines because their work shifted primarily to Collections this year.

The budget here is a baseline budget which includes a 3.25% increase to base wages and step increases for eligible staff. In addition, many non-staffing lines also received 2.75% increases. We are anticipating hearing back about multiple grants. The May budget will reflect grants received or still pending.

To position the Library for future success, IT and Facilities budget lines continue to require increased funding for current projects. Additionally, we need to add to the Special Reserve Fund balance for future projects, such as replacing the Library's roof. IT and Facilities Capital Improvement projects looking into the future are included at the end of the budget memo.

This year, staff are working with the City of Urbana to implement a new requisition, purchase order, and encumbrance process for ongoing projects, and we are following the City's lead in this manner. Once implemented, this process will allow specific ongoing projects to roll into the next fiscal year automatically. While this approach will show increased expenses in the budget, it more intuitively accounts for funds that were previously encumbered on multi-year projects. The City uses and recommends this kind of language:

The Executive Director acting as the Budget Director is hereby authorized to amend the Fiscal Year 2024-2025 Annual Budget to increase expenditures by the amount of encumbrances outstanding as of June 30, 2024.

Serving Our Public 4.0: Standards for Illinois Public Libraries

TUFL continues to meet the State Standards, which have two specific recommendations about budgets:

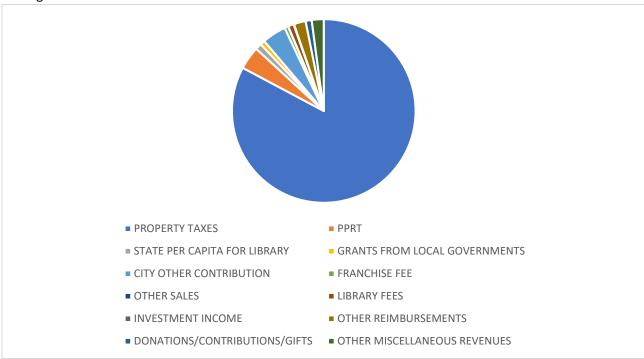
- 1. Salaries account for up to 60% and salaries plus fringe benefits (FICA, pension, and health insurance) account for up to 70% of the total budget. Staff wages account for 57% of the overall 802 General Fund and those fringe benefits account for 15%, totaling 72% (including rounding). All staff will receive a cost-of-living increase of 3.25% to the base level of the pay grade, and qualified staff will also receive a step increase.
- 2. Eight to 12% of the operating budget are spent on materials for patrons. Here are two ways TUFL meets this standard.

	FY2	5 802 Expenses
Total (operating + some gifts but no capital) budget		\$5,060,775.21
Total on materials including supplies, automation, and staffing costs	\$	983,946.11

% of budget spent including "extra" costs	19%
Total on materials only	\$ 431,080.00
% of operating budget spent materials only	9%

Highlights

- Property taxes continue to be the primary source of revenue at 83%.
- The Library requested and received a 4% increase from our Champaign County partners, Champaign County and the Champaign County Circuit Clerk. Since their fiscal years are the calendar year and the Library's fiscal year is July 1 June 30, only one of the two payments from our partners will be at the higher amount in FY25.



• There were a number of projects this year that will continue into FY25, such as the replacement of the east air handler unit, renovations to the Welcome Desk/AV area, and Megan's Room. The soon-to-be implemented requisition, purchase order, and encumbrance process will "roll" approved funds into FY25 after FY24 is "closed out." While we are still learning about the specifics of the process from the City, the process will give us more time to determine the right size of the projects based on what the Board would like to see in fund balances and what is functional and attractive for patrons and staff. More information will be shared at the May Board meeting.

External factors reflected in FY25 budget draft:

<u>The City of Urbana's Financial Forecast: FY2025-2029</u>, released in December 2023, reads in part as follows on page 4:

SUMMARY OF LIKELY PATH

The City concluded FY2023 with a fund balance higher than initially estimated, primarily attributed to a combination of revenues surpassing initial projections and staffing vacancies. This level of fund balance provides the City with some flexibility. However, it is somewhat likely that recurring expenditures will exceed the policy goal of 98.5% of by the end of the five year period, as expenditures grow faster than revenues. While the Federal Reserve takes cautious measures in mitigating inflationary pressures, concerns regarding the likelihood of a recession are diminishing. Staff believes that economic outlook leads toward a "soft landing" with long-term inflation rate moderating to below 3% by 2024.

RECOMMENDED STRATEGY

The City headed into FY2024 with a healthy fund balance and recurring expenditures well within the policy limit, which puts the City's General Fund in a better shape financially than at any time in recent years. This provides us with the opportunity to thoughtfully consider additional programs and services that require recurring funding. While the forecast shows the "buffer" between recurring revenues and expenditures decreasing over time, this is not an immediate concern since the forecast is less accurate further into the future.

The first phase of the BerryDunn public safety review was released last month and is now being discussed. It is likely to impact how the City might allocate funds, both special one-time projects and ongoing allocations.

Paid Leave for All Workers Act (PLAW):

The State of Illinois passed the new Paid Leave for All Workers Act, an unfunded mandate, which went into effect January 1, 2024. Staff are still awaiting final administrative rules regarding PLAW implementation. PLAW was funded by shifting some pre-existing leave options (vacation/sick/personal leaves) to PLAW leave. Staff anticipate that departments will get closer to spending their entire wage budgets, so less "unspent" wage line money will shift to the Fund Balance at the end of the fiscal year to increase the Fund Balance. Staff will watch for this trend and report back to the Board.

Revenue Decreases:

The revenue from Friends of The Urbana Free Library's book sales continues to decrease while expenses increase due to both the increased cost of books and an increase in reading program participation. To account for this, staff have already decreased the number of prize books that participants can receive, and also anticipate spending into the adult and children's gifts fund balances in the 810s to keep up with demand.

The \$9,400 that used to be passed through USD#116 from UIUC for services offered to international students who do not pay property taxes to USD#116 and TUFL has continued to shrink. It was halved to \$4,700 in FY23, decreased another 20% in FY24 to \$3,760, and will continue to decrease by 12.5% for FY25, FY26, and FY27. If enrollment changes by more than 20% in either direction, the agreement will be reopened for negotiation. This would make the contribution to TUFL in FY25, FY26, and FY27 \$3,290 annually.w

As reported to the Library Board, The Urbana Free Library Foundation is purposefully working to increase its fund balance as the Library considers next steps regarding expansion and/or renovation. We anticipate that beginning in FY26, staff will request smaller grants from the Foundation to support these efforts.

- The FY24 grant included some non-recurring expenses, such as \$6,000 in professional development opportunities for staff that were traded out this year for some other one-time expenses, including \$6,000 for new porch furniture.
- For a period of years, the Archives' budget was increased \$10,000 per year with a gift from the Foundation to support extra processing of materials from larger collections such as Chanute and the *News-Gazette*. Staff are pleased to report that by reconceptualizing the Archives Director position as a Manager position, Archives staffing (at the same staffing level) is now covered fully by the Library's general budget without requesting Foundation funds, a \$10,000 savings per year that the Foundation can set aside for other, larger projects, knowing the Archives is still staffed at the same level.

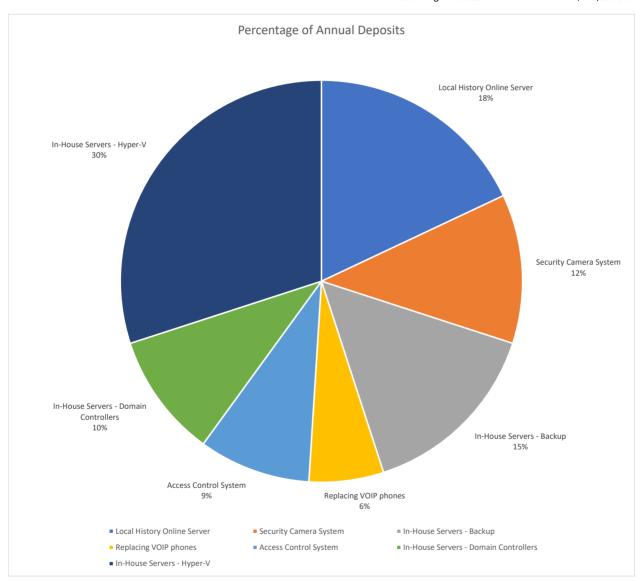
Potential Revenue Increases:

TUFL has applied for or intends to apply for the following grants:

- The Urbana Free Library Foundation grant: \$54,277 (approved)
- City of Urbana Public Arts Grant: \$3,550 (pending)
- City of Urbana Youth Services Program: \$27,069 (pending)
- City of Urbana Above-the-Baseline budget request: \$300,000 for paint and carpeting (pending)
- Illinois DCEO grant: \$50,000 (included in budget as a carry-over from prior years, will apply in FY25)
- ISHRAB grant: \$5,000 (pending)
- City of Urbana ARPA grant: \$60,988 (approved through end of calendar year 2026 or until allocation runs out)

IT long-term planning										
	Next Replacement									
Equipment	FY	Estimated Cost	Estimated Life Cycle (years)	Annual Cost						
Local History Online Server	2030	\$ 18,000.00	6	\$ 3,000.00						
Security Camera System	2024	\$ 20,000.00	10	\$ 2,000.00						
In-House Servers - Backup	2030	\$ 15,000.00	6	\$ 2,500.00						
Replacing VOIP phones	2024	\$ 10,000.00	10	\$ 1,000.00						
Access Control System	2025	\$ 15,000.00	10	\$ 1,500.00						
In-House Servers - Domain Controllers	2029	\$ 10,000.00	6	\$ 1,666.67						
In-House Servers - Hyper-V	2029	\$ 30,000.00	6	\$ 5,000.00						

Total Annualized Expenses to be saved \$ 16,666.67 Annual Fixed Savings into 803 \$ 26,000.00



Assuming 3% incease for Fixed saving and expenses (Need to check current balance of fund)

							to theth turrent balance of fulldy	Fixe	ed Savings
Year	Fiscal Year	Fixed Savings	Inflation Rate	Annualized Expenses	De	ductions	Line Item	- 11	ance
0	2023		3%				Bulk Computer	Ś	13,000.00
1	2024		3%		_		LHO + Backup + Security Cameras + VOIP Devices	\$	(25,890.00)
2	2025	,	3%				Access Control System	\$	(15,790.00)
3	2026	\$ 26,000.00	3%			· · · · · · · · · · · · · · · · · · ·	,	\$	10,210.00
4	2027	\$ 26,000.00	3%	\$ 18,666.67				\$	36,210.00
5	2028	\$ 26,000.00	3%	\$ 19,166.67				\$	62,210.00
6	2029	\$ 26,000.00	3%	\$ 19,666.67	\$	47,200.00	Hyper-V + Domain Controllers	\$	41,010.00
7	2030	\$ 26,000.00	3%	\$ 20,166.67	\$	39,930.00	LHO + Backup	\$	27,080.00
8	2031	\$ 26,000.00	3%	\$ 20,666.67				\$	53,080.00
9	2032		3%					\$	79,080.00
10	2033		3%	\$ 21,666.67				\$	105,080.00
11	2034	\$ 26,000.00	3%	\$ 22,166.67	\$	39,900.00	Security Cameras + VOIP Devices	\$	91,180.00
12	2035	,	3%	·	\$	74,800.00	Hyper-V + Domain Controllers + Access Control System	\$	42,380.00
13	2036	,	3%	\$ 23,166.67	\$	66,720.00	LHO + Backup	\$	1,660.00
14	2037	,	3%	\$ 23,666.67				\$	27,660.00
15	2038	· · · · · · · · · · · · · · · · · · ·	3%	\$ 24,166.67				\$	53,660.00
16	2039	,	3%	\$ 24,666.67				\$	79,660.00
17	2040	,	3%	\$ 25,166.67				\$	105,660.00
18	2041	,	3%	\$ 25,666.67	_		Hyper-V + Domain Controllers	\$	70,060.00
19	2042	,	3%	,	\$	51,810.00	LHO + Backup	\$	44,250.00
20	2043	,	3%	·				\$	70,250.00
21	2044		3%	\$ 27,166.67			Security Cameras + VOIP Devices	\$	47,350.00
22	2045	, ,	3%		\$	24,900.00	Access Control System	\$	48,450.00
23	2046	-,	3%	\$ 28,166.67				\$	74,450.00
24	2047	, -,	3%	\$ 28,666.67	\$		Hyper-V + Domain Controllers	\$	31,650.00
25	2048		3%	\$ 29,166.67	\$	57,750.00	LHO + Backup	\$	(100.00)
26	2049	, -,	3%	\$ 29,666.67				\$	25,900.00
27	2050	-,	3%	\$ 30,166.67				\$	51,900.00
28	2051	-,	3%	\$ 30,666.67				\$	77,900.00
29	2052	\$ 26,000.00	3%	\$ 31,166.67				\$	103,900.00
Totals		\$ 780,000.00		\$ 717,500.00	\$	676,100.00			

Facili	ties planr	ning					1	2	3	4	5	6	7
Equipment	Replace in Fiscal Yr	Estimated Costs	Estimated Life Cycle (yrs)	Annual Cost	Notes	Estimates Provided by	FY23	FY24	FY25	FY26	FY27		FY29
Estimate			to be saved yearly		\$125,000	Estimated spending: including 2% yearly inflation	\$110,000 \$110,000	\$236,500 \$241,230	\$583,000 \$606,553	\$646,000 \$685,540	\$41,000 \$44,380	\$246,000 \$271,604	\$465,00 \$523,66
			to be saved yearly			saved or fund balance or grant or gift	\$178,000	\$208,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,00
						balance	\$68,000	\$34,770	-\$446,783	-\$1,007,324	\$926,703	\$1,073,307	\$1,471,97
Staff Parking Lot & other building projects	2023	\$110,000	30	\$1.666	Completed June, 2023		\$110,000						
							\$110,000						
Split system-Server room	2024	\$16,500	20	\$825	Completed February, 2024			\$16,500					
Landscaping	2024	\$45,000	10	\$1,200	A landscape plan has been completed. An Installation RFP is being compiles for installation in Spring 2024 Installed 1974. Includes replacement of	An RFP was advertised which			\$40,000			\$12,000	
					the condensing units. Being properly maintained and have contracted to replace. Once the unit has been delivered, removal of the old unit and installation of the new system will occur. Work will be done either in the Fall, 2024, Spring 2025 or Fall 2025, depending on delivery.	included replacement of the East Air Handler, condensing units and also installation of a split system for the server room. The awarded Respondent had \$395,000 for the AHU replacement and \$16,500 for the split system.							
East AHU (Trane M-63)	2024	\$395,000	20	\$19,750					\$395,000				
Welcome Desk Remodel	2025 ?		20		This remodeling project is in the design phase.								
Megan's Room updates	2025 ?				Painting already done.				\$36,000				
					refer to Carpet Paint Master Plan for								
Carpet - Phase 1	2025	\$200,000	10	\$20,000	details			\$200,000					
Painting - Phase 1	2025	\$20,000	10	\$2,000				\$20,000					
Exterior Painting-Tepper	2026	\$10,000	25	\$400	If the Tepper building is to be kept long term, the building trim should be replaced with siding.					\$10,000			
Exterior Familing-Tepper	2020	\$10,000	23	3400		Estimate given during guaranteed				310,000			
Building Envelope	2026	\$65,000	50	\$1,300	tuck-pointing-may be able to do this in phases over several years	energy savings plan process with the City				\$22,000	\$22,000	\$22,000	
Roof Library	2026	\$500,000	20	\$25,000						\$500,000			
Roof at Tepper	2026	\$12,000	20		To protect the Archives collection in Tepper (based on age of roof)	Roof evaluated March 2021 by three roofers. None said it needed replacement, just some repairs. The chimney is literally falling apart and will be remediated in FY21-Done				\$12,000			\$10,000
					In good condition in 2017. May not be								
Furnace and AC Tepper	2026	\$12,000	20		required pending Library expansion.	UFL 5-year financial plan				\$12,000			
Painting Phase 2 Carpet phase 2	2026 2026	\$7,000 \$65,000	10 10	\$700 \$6,500					\$7,000 \$65,000				
carpet phase 2	2020	305,000	10	\$6,500					000,000				
Refresh of Teen Area	2027	\$5,000	20		Currently no plan for this area	2014				ć 40.000	\$5,000		
Painting Phase 3 Carpet - Phase 3	2027 2027	\$4,000 \$55,000	10 10	\$1,000 \$5,500	Low traffic zones	BOMA City of Urbana				\$40,000 \$50,000			
					Research into window replacement								
Exterior Painting-Library Historic Window	2028	\$12,000	10		should be done prior to painting windows Plaster fixed. Assessment & renovation, followed by periodic evaluation. Is this necessary? The savings were said to be negligable in the GESP study but \$175,000				\$40,000			\$12,000	
Improvements Painting phase 4	2028 2028	\$200,000 \$7,000	40 10		potential cost. Offices	UFL 5-year financial plan					\$7,000	\$200,000	
Carpet - Phase 4	2028	\$7,000	10	\$700	Offices						\$7,000		
Paterson-Kelly Boiler	2029	\$50,000	20		This is a back-up and well maintained.	Davis & Houk					. , . , . , . , . ,		\$50,000
Lochinvar Boiler #1	2029	\$50,000	20	\$2,500	These boilers are primary heat source for the Library.								\$50,000
lochinvar Boiler #2	2029	\$50,000	20		Replacement of the boilers could be staggered								\$50,000
DDC West Controls	2029	\$135,000	25		Full replacement with non-proprietary DDC system								\$135,000
East Pneumatic Controls	2029	\$170,000	25		Full replacement to match existing DDC system	Henneman Engineering							\$170,000
totals		\$2,202,500		\$114,591			\$110.000	\$236,500	\$583,000	\$646,000	\$41,000	\$246,000	

The Urbana Free Library FY25 Draft budget for the general operating fund $\ensuremath{4/9/2024}$

Account Type	Organization	Object	Project	Account Description	2025 Baseline Budget	2024 Revised Budget
R	802	40100		PROPERTY TAXES	(\$4,189,717.00)	(\$4,009,959.00)
R	802	40302		PPRT	(\$204,990.00)	(\$204,990.00)
R	802	40309		STATE PER CAPITA FOR LIBRARY	(\$56,354.00)	(\$56,354.00)
R	802	41500		GRANTS FROM LOCAL GOVERNMENTS	(\$41,270.00)	(\$40,280.00)
R	802	41700		CITY OTHER CONTRIBUTION	(\$214,061.00)	(\$157,900.00)
R	802	44220		FRANCHISE FEE	(\$33,350.00)	(\$33,350.00)
R	802	44506		CAFÉ REVENUES	\$0.00	\$0.00
R	802	44599		OTHER SALES	(\$1,000.00)	(\$1,000.00)
R	802	44800		LIBRARY FEES	(\$50,300.00)	(\$50,300.00)
R	802	45000		INVESTMENT INCOME	(\$4,000.00)	(\$700.00)
R	802	46290		OTHER REIMBURSEMENTS	(\$104,719.00)	(\$82,735.00)
R	802	46300		DONATIONS/CONTRIBUTIONS/GIFTS	(\$54,277.00)	(\$75,630.00)
R	802	46900		OTHER MISCELLANEOUS REVENUES	(\$106,738.00)	(\$111,530.00)
R	802	49803		TRF FROM LIB RESERVE FUND	\$0.00	(\$77,000.00)
R	802	49810		TFR FROM LIBRARY TRUST FUND	\$0.00	\$0.00
R	802	49820		TRANSFER FROM LIBRARY BLDG FUN	\$0.00	(\$7,864.00)
				TOTAL	(\$5,060,776.00)	(\$4,909,592.00)
E	80280800	50110		SALARY - REGULAR EMPLOYEES	\$442,555.00	\$419,591.00
E	80280800	52320		TRAVEL, EDUCATION AND TRAINING	\$9,976.00	\$16,522.00
E	80280801	50210		INSURANCE	\$327,154.00	\$279,060.00
E	80280801	50220		FICA AND MEDICARE	\$219,219.00	\$197,234.00
E	80280801	50240		RHS CONTRIBUTION	\$43,267.00	\$41,621.00
E	80280801	50251		IMRF & SURS	\$214,061.00	\$157,900.00
E	80280801	51410		SMALL TOOLS & EQUIPMENT	\$0.00	\$0.00
E	80280801	51900		OTHER SUPPLIES	\$44,657.21	\$43,462.00
E	80280801	52101		LEGAL SERVICES	\$5,651.00	\$5,500.00
E	80280801	52199		OTHER PROFESSIONAL SERVICES	\$29,255.00	\$28,472.00
E	80280801	52202		EQUIPMENT REPAIR & MAINT	\$0.00	\$0.00
E	80280801	52203		MAINTENANCE AGREEMENTS	\$0.00	\$0.00
<u>E</u>	80280801	52721		WORKER'S COMP CLAIMS	\$16,440.00	\$16,000.00
E	80280801	52902		POSTAGE & PRINTING	\$6,576.00	\$6,400.00
E	80280801	52904		RECRUITING EXPENSES	\$515.00	\$500.00
E	80280801	52907		CREDIT CARD & BANK FEES	\$310.00	\$300.00
E	80280801	52999		OTHER CONTRACTUAL SERVICES	\$0.00	\$47,570.00
E	80280801	53440		OTHER EQUIPMENT	\$0.00	\$0.00
E	80280801	59803 59820		TFR TO LIBRARY RESERVE FUND	\$0.00 \$0.00	\$0.00 \$0.00
E E	80280801 80280802	50110		TFR TO BUILDING FUND SALARY - REGULAR EMPLOYEES	\$0.00	\$0.00
F	80280802	51801		LIBRARY BOOKS	\$58,310.00	\$138,000.00
E	80280802		90102		\$141,795.00	
E	80280802	51801 51802	80103	LIBRARY BOOKS NEW COLLECTIONS	\$141,795.00	\$56,750.00 \$0.00
E	80280802	51802	80103	NEW COLLECTIONS	\$25,893.00	\$25,200.00
E	80280802	51802	30103	LIBRARY PERIODICALS	\$10,789.00	\$10,500.00
E	80280802	51803	80103	LIBRARY PERIODICALS	\$513.00	\$500.00
E	80280802	51803	55103	AUDIOBOOKS	\$2,363.00	\$2,300.00
E	80280802	51805		CD'S	\$2,055.00	\$2,000.00
E	80280802	51806		DVD'S	\$20,550.00	\$20,000.00
E	80280802	51806	80103	DVD'S	\$3,905.00	\$3,800.00
E	80280802	51807	1	RECORDINGS	\$0.00	\$0.00
E	80280802	51807	80103	RECORDINGS	\$4,418.00	\$4,300.00
E	80280802	51809	1	GAMES	\$4,110.00	\$4,000.00
E	80280802	51811		DOWNLOADABLES	\$123,300.00	\$120,000.00
E	80280802	51812		LIBRARY PROGRAM SUPPLIES	\$0.00	\$0.00
E	80280802	51812	80102	LIBRARY PROGRAM SUPPLIES	\$44,933.00	\$0.00
E	80280802	51812	80103	LIBRARY PROGRAM SUPPLIES	\$0.00	\$0.00
E	80280802	52320		TRAVEL, EDUCATION AND TRAINING	\$0.00	\$0.00
E	80280802	52910		DATABASE CHARGES	\$0.00	\$43,730.00
E	80280802	52910	80103	DATABASE CHARGES	\$0.00	\$0.00

The Urbana Free Library FY25 Draft budget for the general operating fund $\ensuremath{4/9/2024}$

Account Type	Organization	Object	Project	Account Description	2025 Baseline Budget	2024 Revised Budget
E	80280803	50110		SALARY - REGULAR EMPLOYEES	\$294,353.00	\$287,839.00
E	80280803	51801		LIBRARY BOOKS	\$4,213.00	\$4,100.00
E	80280803	51803		LIBRARY PERIODICALS	\$3,154.00	\$3,070.00
E	80280803	51808		MICROFORM	\$16,986.00	\$16,531.00
E	80280803	51812		LIBRARY PROGRAM SUPPLIES	\$0.00	\$0.00
E	80280803	52320		TRAVEL, EDUCATION AND TRAINING	\$1,850.00	\$1,800.00
E	80280803	52910		DATABASE CHARGES	\$20,550.00	\$20,000.00
E	80280803	52912		FACILITY RENTAL	\$10,198.00	\$9,925.00
E	80280804	50110		SALARY - REGULAR EMPLOYEES	\$0.00	\$0.00
E	80280804	51900		OTHER SUPPLIES	\$0.00	\$0.00
E	80280804	52320		TRAVEL, EDUCATION AND TRAINING	\$0.00	\$0.00
E	80280805	50110		SALARY - REGULAR EMPLOYEES	\$44,706.00	\$43,405.00
E	80280805	51410		SMALL TOOLS & EQUIPMENT	\$2,055.00	\$2,000.00
E	80280805	51420		OFFICE FURNITURE	\$0.00	\$60,000.00
E	80280805	51900		OTHER SUPPLIES	\$4,007.00	\$3,900.00
E	80280805	52201		BUILDING REPAIR & MAINT	\$135,158.00	\$131,541.00
E	80280805	52202		EQUIPMENT REPAIR & MAINT	\$1,028.00	\$1,000.00
E	80280805	52600		UTILITIES	\$178,836.00	\$174,050.00
E	80280805	52710		INSURANCE PREMIUM	\$4,805.00	\$47,109.00
E	80280805	52999		OTHER CONTRACTUAL SERVICES	\$110,621.00	\$107,660.00
E	80280805	53200		BUILDING	\$117,909.00	\$1,986,753.00
E	80280806	50110		SALARY - REGULAR EMPLOYEES	\$527,285.00	\$390,622.00
E	80280806	51900		OTHER SUPPLIES	\$28,770.00	\$28,000.00
E	80280806	52320		TRAVEL, EDUCATION AND TRAINING	\$1,028.00	\$1,000.00
E	80280807	50110		SALARY - REGULAR EMPLOYEES	\$1,110,251.00	\$1,169,489.00
E	80280807	52320		TRAVEL, EDUCATION AND TRAINING	\$3,742.00	\$3,642.00
E	80280808	50110		SALARY - REGULAR EMPLOYEES	\$154,688.00	\$142,382.00
E	80280808	51500		SHARED IT COSTS	\$75,932.00	\$133,490.00
E	80280808	51900		OTHER SUPPLIES	\$12,998.00	\$12,650.00
E	80280808	52203		MAINTENANCE AGREEMENTS	\$6,611.00	\$6,434.00
E	80280808	52320		TRAVEL, EDUCATION AND TRAINING	\$1,541.00	\$1,500.00
E	80280808	52600		UTILITIES	\$2,552.00	\$2,484.00
E	80280808	52999		OTHER CONTRACTUAL SERVICES	\$18,187.00	\$17,700.00
E	80280809	50110		SALARY - REGULAR EMPLOYEES	\$291,768.00	\$283,231.00
E	80280809	51812		LIBRARY PROGRAM SUPPLIES	\$19,882.00	\$19,350.00
E	80280809	51812	80102	LIBRARY PROGRAM SUPPLIES	\$4,521.00	\$4,400.00
E	80280809	51812	80103	LIBRARY PROGRAM SUPPLIES	\$6,268.00	\$6,100.00
E	80280809	51812	80104	LIBRARY PROGRAM SUPPLIES	\$822.00	\$800.00
E	80280809	52199		OTHER PROFESSIONAL SERVICES	\$22,297.00	\$21,700.00
E	80280809	52320		TRAVEL, EDUCATION AND TRAINING	\$514.00	\$500.00
E	80280809	52909		ADV/MKTING/PUBLIC EDUCATION	\$14,837.00	\$14,440.00
E	80280851	51810		LIBRARY RESALE PURCHASES	\$3,282.00	\$3,195.00
				TOTAL	\$5,060,775.21	\$6,855,004.00